

IN HER FINAL DAYS AT BOSTON LATIN SCHOOL, Eugenia Carris '86 thought she could see the future: Hard work. Law school. A job at a large private firm handling big cases and working alongside successful, well-paid lawyers.

Then, during the summer after her senior year, she won one of the school's new John William Ward Fellowships. Interning with U.S. District Court Judge Mark A. Wolf she saw everyone, from clerks to judges to government lawyers, playing a fundamental role in preserving a pillar of American society — its justice system.

That summer, everything for Eugenia Carris changed.

She went to law school, but instead of joining the private sector as she envisioned, she landed a job as an assistant U.S. attorney in Boston, where she has worked for the public good for more than a decade. "I feel like the Ward Fellowship has given me a lot of the opportunities I've had in my career," she says.

Twenty years and 220 Ward Fellows later, the John William Ward Service Fellowship program continues to provide the same kind of public service opportunity every summer for other juniors and seniors as it has since 1986. Each job comes with a salary and an enviable government location: from city hall to the governor's office, and from the court house to the State House.

The program has proven so popular that, like most hit TV sitcoms, it even has its own spin off: the Miller Fellowship. The

Millers are Ward Fellow alumni who are in college and want to spend their summers gaining even more public service experience in the ultimate of government settings — Washington, D.C. Now, as its group of alumni grows, some wonder if the focus of the Ward Fellows should divide its direction even more, incorporating opportunities in the nonprofit world along with those in the legal and government sectors.

I. The Beginnings

IT ALL BEGAN WITH THE HOPE of John William Ward's life and the heartbreak of his death.

Ward — BLS class of 1941 — matriculated to Harvard University, but left after his freshman year to fight with the Marines in World War II, eventually taking part in the bloody invasion of Normandy. When he returned home, he finished his studies at Harvard, became a professor at Amherst College and eventually assumed the university's prestigious presidency.

But in 1979, after only five years at the helm of the college, Ward was called upon by Gov. Michael Dukakis for a special task: become chair of a new commission probing corruption in state public housing contracts. Although the post was unpaid, Ward resigned from Amherst and accepted Dukakis' call to public

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As the Ward Fellows program turns 20, a look back at its graduates

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service. He served two years on the panel, which, because of his influential leadership, came to be called the Ward Commission. The group's work led to an array of contracting reforms and the successful prosecution of government officials.

By the time Ward took his own life in 1985, he was vilified by those who said he was leading a witch hunt and beloved by those who praised him for rooting out greediness and wrongdoing in government.

Colleagues who admired Ward quickly responded to his death by creating a fellowship in his memory, one as devoted to public service as he was. They chose Ward's secondary school Alma Mater as the place to impress upon young people his ideals, particularly the need for citizens to become engaged and enlightened and to demand good government.

The architects of the fellowship program were Judge Wolf, the man that Eugenia Carris interned with, and the late Stanley Miller '48. Wolf, appointed a federal judge in 1985 by Ronald Reagan, has presided over several celebrated cases involving such notorious local mobsters as James "Whitey" Bulger, "Cadillac" Frank Salemme and Stephen "The Rifleman" Flemmi.

Miller, meanwhile, graduated from Harvard and became an accomplished business entrepreneur in Boston. The Dorchester native was particularly successful making money on troubled real estate, founding two companies, Congress Realty and Realty Financial Partners, which managed hundreds of millions of dollars in property assets. He remained active in Alma Mater, serving as president of the Boston Latin School Association and ultimately establishing a fund to help pay the stipends for the Ward Fellows program. He also came up with the idea for the Miller Fellowship — where former Ward Fellows have the opportunity to serve in the offices of senators and congressmen, even in the White House — which became a reality after his death in 2000.

"When Judge Mark L. Wolf and I first discussed the idea of the Ward Fellowship ... we believed we had a winning idea," Miller wrote in a booklet commemorating the 10th anniversary of the fellowship. "We wanted to expose Boston Latin School students to the inner workings of the government and its people, and to excite them about the practice of democracy. We thought this exposure might light an inner spark that would cause them to participate in or contribute to good government on a professional or volunteer basis."

His widow, Helaine Miller, has played a larger role running the program since her husband's death. Her financial support is also instrumental in keeping the program alive.

"I took over where my husband left off," she says, but adds, "It is Wolf who deserves the credit. He does all the work for it and I help him."

That "help" includes interviewing the juniors and seniors who apply for the internships and selecting about 15 fellows annually from the pool of candidates. Every summer, she also invites the candidates for a dip at her home in Newton.

"I have all the kids to my house for lunch and swimming. They all write fabulous reports on what impact this internship has on them," she says.

That impact is embraced not only by BLS students, but by the administration as well.

"For 20 years, the Ward Fellows program has offered opportunities to young people who may not have understood the power of public service prior to their internship, but, after their experience, they come to realize the importance of public service and what can be done to help other people," says Head Master Cornelia A. Kelley H'44

"There's so much that happens at the state and city level that goes unsung," continues Kelley. "This is a value that very often gets lost in the 'make-money milieu.' Through the Ward Fellows

program, there's a sense of commitment and contribution to society that's absolutely necessary for our world to survive, and people who participate in that culture understand well the effect that can be engendered by that kind of career. It also opens up the eyes of students to another world. They come away more cognizant and more understanding of what public service really is."

II. The Fellows

IF ANYONE THOUGHT THAT AFTER two decades of existence the Ward Fellowship program might be growing stale, Marcus Hughes '02 is proof that it is only getting stronger.

The summer after his junior year, Hughes wound up in the office of Ralph Martin, Suffolk County's first African-American district attorney from 1992-2002. The internship, he says, opened his eyes to unfamiliar issues.

His assignment was to create a pamphlet geared toward children that would raise their awareness of the signs of child abuse. He gathered information from counselors at the district attorney's children's advocacy center. He also met regularly with various sponsors of the program, usually prominent public servants in the community.

"I had no idea about child abuse," says Hughes. "My Ward Fellowship went beyond just the internship because I got a chance to meet all of these public officials from the mayor to the governor to the director of the Boston Housing Authority. The greatest experience was when I walked through the housing project at Mission Hill. I never thought housing was an issue that hit home with me. We got to see how that project has completely changed.

"That's what Ward Fellows do every summer. It's really an incredible program ... it's a hidden jewel of Boston."

Hughes went to Northeastern University for a year and then transferred to Middlebury College, where he is now a history major in his senior year. How he has spent his summers suggests that he has embraced the values that are fundamental to the Ward program.

Last year, he worked at the Democratic National Convention in Boston, where one of his jobs was to seat generous donors to the party. It was there he met the president of Beacon Capital Partners, a meeting he parlayed into a job at the real estate firm this past summer that included organizing a neighborhood event at a Beacon property that attracted about 1,000 people and raised money for the Doug Flutie Foundation for Autism and for the Boys and Girls Club of Boston.

He also volunteered some of his time toward the civic aspirations of another Ward Fellow, Matt O'Malley '97, who was vying for a seat on the Boston City Council for a second time in hopes of becoming the first Ward Fellow elected to public office. Today, Hughes is also volunteering for Deval Patrick, the first African-American candidate for governor in the state of Massachusetts.

Reflecting on his Ward Fellowship, he says, "If I hadn't done that, I probably would not be interested in reading the paper It makes you aware. Your job as a Ward Fellow is to keep up to date on what's going on in your community. A lot of city kids only know what's happening on their own blocks."

ENSCONCED IN HIS OFFICE IN NEW YORK, Matthew Klein '89 may not remember the details of his former Ward internship, but he credits the experience with helping him land where he is today.

Klein worked in the office of Massachusetts Deputy Attorney General John Pappalardo, helping out with mostly clerical work in the victims' compensation unit. He also got to meet Attorney General James Shannon, former Boston Mayor Ray Flynn and others.

What was most valuable, he says, "was getting a general exposure to government, how it works, and the notion that you

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It was Massachusetts history in the making and **Rashaun Martin '97** had an intimate view of the political drama taking place.

Republican Gov. William Weld was stepping down from office to pursue the ambassadorship of Mexico, and Lt. Governor Paul Cellucci was stepping up to replace him. As luck would have it, the next governor of Massachusetts happened to be Martin's boss.

Thanks to the Ward Fellowship, Martin had followed his junior year at BLS with a summer internship at the State House in 1995, working in Cellucci's office.

"I certainly remember being around for the transition ... and the whole ceremony," he says. Cellucci's swearing-in was a highlight, especially since "I'm a big fan of ceremonies."

Also, he had enjoyed meeting Cellucci during the internship and had an opportunity to work on his gubernatorial campaign.

What's great about the Ward Fellowship, Martin says, is "to be able to see a lot of these folks first hand, you see them on TV and they are bigger than life and then you sit across the table from them. Lt. Governor Cellucci was very approachable. I remember we had a conversation about where he got his start and how much he enjoyed being a public servant. I was only 17."

Now, at age 27, Martin says he is enjoying his turn as a public servant. But the only history he's making is not in state politics, but at his two jobs — as a history teacher at Boston Latin and as an internship coordinator at Boston's USS Constitution Museum.

"I always knew I wanted to go into public service. The Ward Fellowship helped make that stick," he says. "I wasn't sure what aspects of public service I wanted to do. My classmates were thinking along the same lines. We talked about our public aspirations all of the time.

"I really enjoyed being at school," says Martin, so he went on to earn an undergraduate degree at Catholic University and a master's degree in teaching from Simmons College, later returning to Alma Mater as a history teacher. He's been working at BLS for four years and spending the past several summers overseeing internships and educational programs for the USS Constitution.

Martin thought so highly of his Ward Fellowship that, after that summer, he proposed the creation of a student coordinator position. In the past, one of the Ward Fellows had been burdened with many of these responsibilities, which Martin didn't think was fair. So after his senior year, Judge Wolf embraced Martin's proposal and made him the first student coordinator.



THE PRACTICE OF DEMOCRACY



can find resources in government. And there were smart people with a lot of different talents with an outlet for all those talents. That was all very helpful."

Klein went to Yale University for an undergraduate degree in history. One summer, he returned to Boston to work with the Cambridge Youth Enrichment program, living in a public housing complex and serving as a mentor to the children who lived there. He later replicated the program in Connecticut, grooming it from startup to a full-fledged agency serving more than 700 children in five different cities.

He returned to Yale for a law degree, served as a judge's clerk and then was hired by the Blue Ridge Foundation New York as their first staff person. The Brooklyn-based foundation is a philanthropic arm of the Blue Ridge Capital investment firm and serves as in incubator for start-up and fledgling nonprofits dedicated to poverty issues.

According to their website, www.brfny.org, their mission "is to help develop effective strategies for connecting people living in high poverty communities to the opportunities, resources and support that they need to fulfill their full potential. We pursue our mission by engaging deeply with talented leaders to turn innovative ideas into sustainable, effective organizations and by working to facilitate connections among our network of grantees." Klein is the executive director.

In addition to his day job, Klein also sits on the Committee on Civil Rights of the Association of the Bar of New York City and on the Steering Committee of the New York City Youth Funders Network. He is a founding board member of iMentor and the founding board chair of Groundwork, Inc. A member of the bar in New York and Massachusetts, he is also a past fellow of the Echoing Green Foundation and the Next Generation Leadership program of the Rockefeller Foundation.

The Ward Fellowship, he says, "was a critical influence This was my first real introduction to public service, to the social sector."



WARD FELLOW INTERNSHIPS:

* The Boston Globe ★ Boston Housing Authority ★ Lt. Governor Kerry Healey ★ City Councilor Mike Ross ★ Governor Mitt Romney ★ Judge Roanne Sragow ★ Representative Marie St. Fleur ★ Boston Mayor Thomas Menino ★ Suffolk County District Attorney Dan Conley ★ Massachusetts Attorney General Tom Reilly ★ Inspector General Gregory Sullivan ★ Senator Jarrett Barrios ★ Chief of Environment & Energy Services James Hunt ★ Judge Patti Saris ★ Judge Mark Wolf

III. The Fellowship

FOR ERIC THAI '00, his Ward Fellowship helped him realize what he wanted to commit himself to, and what he didn't.

Initially, Thai had expressed an interest in the law and wound up at the John Joseph Moakley United States Courthouse in Boston, where he was an intern for Judge Patti B. Saris. The beauty of the building, with its water views, was awe-inspiring and the air was "electrified" by the headline-grabbing trials of mobster and FBI figures.

And he enjoyed the work he did for the judge even though it was may have appeared mundane at times.

"I was responsible for cataloging a lot of her old cases. I got to read a lot of them. It's not as boring as it sounds. She basically wanted an index for her rulings. I could read a lot of what she wrote and a lot about what her past clerks had written for her."

But ultimately, Thai realized something.

"I definitely knew I didn't want to be a lawyer after that experience," he says. "You had mostly the U.S. Attorney's Office prosecuting cases. I'm not into working for the prosecution. I'm more for victims' rights and public defense I've seen some indigent defendants and it's pretty much stacked against them Those people are pretty much overwhelmed by the system.

"It sent me back to the community side of things, the grassroots," says Thai, 23, who lives in Quincy.

He eventually went to the University of Massachusetts in Boston, where he studied criminal justice, focusing on the social and community aspects of the system. When he graduated, he went to work for the Justice Resources Institute (JRI) in Boston, which offers health, mental health, substance abuse and housing services to troubled youths.

Since March, Thai has served as a resource coordinator for Boston GLASS, a community center for gay, lesbian, bisexual,

transgender and questioning young people. His duties are focused on prevention issues and support services for urban youths, especially those who have HIV or AIDS. Thai says he stays in touch with another Ward Fellow doing similar non-profit social service work in New York, Douglas Le '01.

"The Ward Fellowship really needs to diversify itself by reaching out to the nonprofit community. I know it's important to place Ward Fellows in political offices and offices in the government, but there was a lack of community connections," he says, reiterating suggestions he says he has made to the program's coordinator.

EUGENIA CARRIS, WHO INTERNED IN THE same federal building as Thai nearly two decades before him, shared a similar sentiment. Despite becoming a top lawyer in the U.S. Attorney's Office, she says one of the greatest values of the Ward Fellowship can easily be overshadowed by working for and meeting some of the state's most famous and powerful people.

"That's certainly the sexy part of the program," she says. "I actually think the real meaningful part of the program is to work in an office where everyday people are doing public service and it's not just the person with the lifetime appointment or the people elected by the people — just an everyday person who has dedicated themselves to public service."

"There's a tremendous value to doing this," says Head Master Kelley, "because it's not simply the time and effort of the internship, but the underlying sense of commitment involved."

For more information on the Ward Fellowship Program, or to learn how to contribute, contact BLSA at (617) 450-0004.