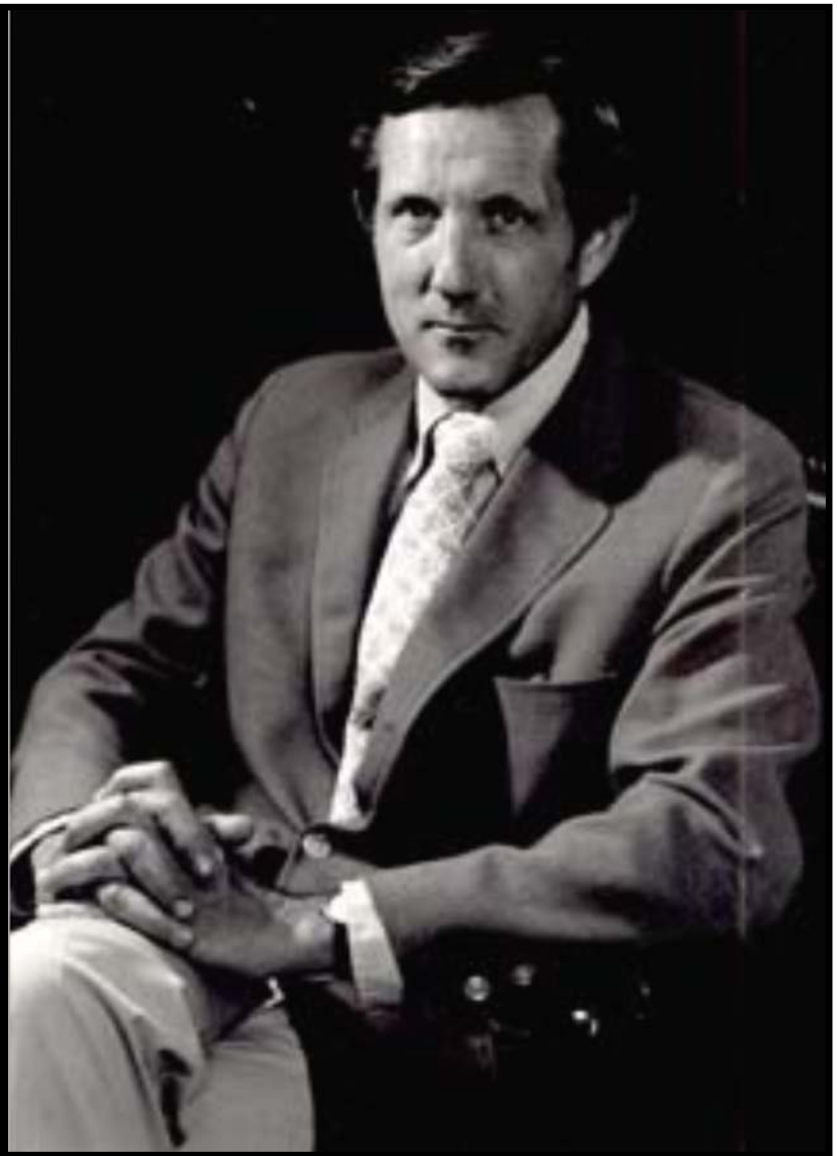


# Ward Fellowship 2012 Alumni Newsletter



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## Insight from Ernani DeAraujo and Adrian Madaro

By Katie Wang

In a small room on the seventh floor of a certain gray concrete building, the Ward Fellows were treated to a meeting with Ernani DeAraujo, the current East Boston neighborhood liaison and former Ward Fellow. Ernani, after graduating Boston Latin School in 1999, has since received a law degree from Washington and Lee University, is on the board of the Ward Fellowship, and works diligently for Mayor Menino and the Boston community.

During the meeting, the Ward Fellows learned that a neighborhood liaison serves as a link between the people of his or her community and the Mayor of Boston. The neighborhood liaison might, for instance, try to solve prevailing issues that pertain to city public schools or the police. I also was able to understand more about East Boston and many of the important matters that concern that community. For example, although the East Boston Health Center and Logan Airport have been the largest areas of importance in East Boston in recent years, one of the latest matters concerning East Boston is the possible introduction of a casino at Suffolk Downs. While many residents of East Boston support the casino, still others think otherwise, making the Suffolk Downs casino an issue of contention.

Joining Ernani in our meeting was another Ward Fellow, Adrian Madaro, who graduated from Latin school in 2007 and later from Tufts University in 2011. He now works closely with Ernani to solve pressing issues that happen in East Boston, the community in which he grew up and that he is now proud to serve. Adrian and Ernani came together and worked tirelessly to help solve problems created by damaging

fires that occurred on Chelsea Street in October of 2011. Beginning each day with only a few hours of sleep at most, Ernani and Adrian worked determinedly for weeks to guarantee food and shelter for families who were displaced due to the fires. Not only did they help families find new places to live by calling realtors and setting up makeshift shelters, but they were also able to convene the displaced families into empty MBTA buses and provide food by asking nearby restaurants to donate meals.

It was fascinating to hear about these two Ward Fellows working side-by-side towards improving a community that means so much to them and to learn what these two amazing alumni have accomplished together through public service. Common goals, thoughtful dedication, and teamwork define these former Ward Fellows' achievements of progressing Boston, and specifically East Boston, towards a more educated, safe, and engaged community. Talking to these two former Ward Fellows and asking them questions about their experience in city government and serving their neighborhood is one of the most insightful and relatable experiences we have had so far this summer. It is truly amazing to see how alumni of the Ward Fellowship are able to serve the public, and how their own experiences during the Ward Fellowship have affected them on their career paths so far. Seeing the passion of both Ernani and Adrian towards community activism, especially in a time when so much doubt lingers around our government, is definitely inspirational and has sparked my interest even further towards serving in the public sector.

### Jack McCarthy - New Ward Sponsor

By Steven Gingras

Jack McCarthy is the Executive Director of the Massachusetts School Building Authority, the state's agency for providing funding and assistance to local school districts for school repair and construction projects. He is also an alumnus of Boston Latin School from the class of 1976, and head of the "cult" of the many Latin School students (as State Treasurer Steve Grossman joked in a recent board meeting) who serve under him at the MSBA. Jack McCarthy is the Agency's second Executive Director, both of whom are BLS alumni.

Prior to coming to the Massachusetts School Building Authority, Jack was the Senior Assistant Inspector General for the Commonwealth of Massachusetts from 2003-2011, responsible for "advising the Inspector General on issues concerning prevention and detection of fraud, waste, and abuse" throughout the state. It was here that Jack first got involved with the MSBA, helping to create the Authority's Model School Program, along with fellow alumna Katherine Craven. The MSBA seeks to replicate effective and efficient school building designs in multiple schools across the Commonwealth, both saving money on design costs and assuring that schools follow designs that have proven to be effective in facilitating an educational environment.

Around the office Jack (the author has never heard anyone refer to him as "Mr. McCarthy") is a well liked and charismatic Director and is deeply involved in everything that goes on in the Agency's operations. He's a boss who very often is seen talking and joking with his employees and it's not unusual for him to stop by cubicles throughout the day or on his way out to say hello to a few people. Jack has worked hard to make the agency run smoothly and efficiently and keep the office as a whole a very personable place to work.

After graduating from Boston Latin School, Jack went on to attend Boston College and later Suffolk University Law School, where he earned a Juris Doctor degree, and was admitted to the bar in 1988. He currently lives in Norwood, MA with his wife Linda and daughters Kristen and Megan.

## Meeting Speaker DeLeo

By Kelsey Flattery

The Ward Fellows' meeting with Speaker DeLeo was one of the most enriching and inspiring experiences this summer. Robert DeLeo is the Speaker of the Massachusetts House of Representatives and has held this office since January 27, 2009. During the meeting, Speaker DeLeo described in detail his journey to such an important political position. As a child, he was always interested in politics. He told us about how as a five year old he would watch political conventions on the television and spend hours trying to mimic the speakers he had seen. After attending Boston Latin School, he went on to Northeastern University before earning a degree from Suffolk University Law School. He became a lawyer but his interest in politics never diminished. In 1976, he began his career in politics by campaigning for Jimmy Carter in Rhode Island. Some time after this, Speaker DeLeo ran for a position as a Town Meeting Member, which he considers to be the purest form of democracy. Then he became a Representative for Massachusetts. Speaker DeLeo described his promotion from a Representative to Speaker of the House as "luck". His first time running for Speaker of the House, he lost to Tom Finneran. Instead of discouraging DeLeo, this loss inspired him to rise as

a political figure. He became the Chairman of the Ways and Means Committee, a position he greatly valued. After the Sal Dimasi scandal, the position of Speaker of the House was available. Although DeLeo was satisfied with his position of Chairman, many people pushed him to run for Speaker because he had done such a great job on the Ways and Means Committee. He ran for Speaker and won, which proves that working hard and staying determined are keys to success.

Many of the Ward Fellows questioned Speaker DeLeo about why he loves his job. He explained to us that his job gave him the opportunity to "get things done" in government. Speaker DeLeo is motivated to come to work every day because he knows that he has the power to directly help people in need. He talked to us about his greatest accomplishments, which include passing bills that are able to help people. For example, Speaker DeLeo passed the autism insurance law, which provides coverage of the diagnosis and treatment of autism spectrum disorders. It also requires health plans to treat autism as a medical condition. Bills such as these give Speaker DeLeo the determination to move forward in his career as a public servant.



## Sasha Benov



"I am more aware of my responsibilities as a United States citizen and Massachusetts resident—I must give back."

## William Corbett



"Dan Conley's insights into the responsibilities and interdisciplinary tactics of government taught me valuable lessons about cooperation and what it means to be effective and just."

## Thienan Dang



“By attending all of the meetings with the public servants in Boston, I’ve learned about all of the different career paths that I can take in which I can give back to my community.”

## Mark Favorito



“The love that the men and women we met have is contagious, and as the weeks have gone on I have been made sure of my love for my city and for serving the public.”

## Sponsor meeting with Mayor Menino

By Caitlynn McGaff

After a busy week in Washington, DC, we returned to an equally interesting meeting with Mayor Menino. Menino began the meeting by sharing with us his anxiety about how government no longer focuses on the issues of the people such as healthcare, affordable housing, and education, but instead is unfortunately focused on the politics. However, Menino continues to rise above other government officials by devoting his time to public education (especially that of special needs kids, whom he refers to as “God’s children”) and the overall living quality of Boston. Over the past nineteen years, Mayor Menino has built up a strong school system that provides every child with a healthy learning environment not just inside the classroom, but outside as well. The Mayor continues to strive for more for the children by advocating for extending school hours. What’s more, Menino doesn’t stop within the classroom: he continually advocates for creating more resources for afterschool activities and even encouraged us Ward Fellows to have some fun during our school careers and make time for learning through experiences, including summer jobs. Menino pushes for as many teens as possible to have summer jobs not just to provide them with an interactive and educational work experience, but also to give them

something to do so they are away from trouble and in an environment that can change their thought process on how to live a successful life.

What made the meeting personal was how Menino's personality showed through as he slipped in his humor and compassion. It is obvious when you talk to the Mayor just how much he cares for Boston. When a question came up about skate parks and how the existing ones are run down to the point where they are unable to be used, he apologized that he was unaware of its conditions and made a personal note to call in for its repairs once the meeting was done. Our meeting with Mayor Menino came to a close with the request for personal advice for those of us who have a desire to pursue a career in public service, and more specifically advice for anyone hoping to one day run for office. Menino responded with an inspirational answer about how life is an open book and as the future America we have the tools to write the following chapters. A life in public service, he told us, takes sacrifices, the willingness to make those sacrifices, confidence to stand up for what you believe in, and determination to push your beliefs through. Every sacrifice is worth it just by knowing that every day you are helping those who need it and making their lives a little better and a little easier.



Lucnh with Judge Patti Saris  
By William Corbett

On a sunny Tuesday in mid-July, the Ward fellows entered Moakley Courthouse for a lunchtime meeting with Judge Patti Saris of the U.S. District Court for the District of Massachusetts. After purchasing our various meals from the courthouse cafeteria, we followed Judge Saris into a spacious, round room in a quiet corner of the floor. Sitting at a circular table that filled the space, everyone could make eye contact as we heard from the judge about her life and career.

Judge Saris began by talking about her time at Girls' Latin, Boys' Latin's counterpart that later became Boston Latin Academy when public schools were gender integrated. Even more so than today, Latin School pushed its students to their limits, and young Ms. Saris had to work very hard and study for many hours in order to succeed academically, on top of devoting hours to various extracurricular activities. The Girls' Latin students always envied the attention and resources that their male counterparts received, such as superior facilities and praise, since the girls were just as smart and pushed themselves just as hard, if not harder.

Rewarded for her performance, Judge Saris went on to study at Harvard Radcliffe. Although it was just across the river, she was overwhelmed by the many different cultures and world-views that greeted her upon her arrival amid a time of political tumult. Judge Saris went on to work as a law clerk for Massachusetts Supreme Court Judge Robert Baucher, and soon thereafter earned a job working for Senator Ted Kennedy (according to her, on the merit of her Girls' Latin diploma). She mentioned how she felt left out when Kennedy ran for president and brought most of his staff on the road, leaving her to handle his responsibilities in the Senate. This turned out for the best, however, since it demonstrated the senator's trust in her, and when he lost his presidential bid, she kept her position while many others were laid off.

Judge Saris spoke about starting a family in Boston and taking a break from her job. She was nominated to her current position by then-president Bill Clinton in 1993. Since then, Judge Saris has dealt with cases involving many different

issues, most prominently drugs and immigration, but also gambling, illegal firearms, identity fraud, embezzlement, and more. She has also presided over civil suits concerning things like discrimination and contract rights, though these cases are generally settled outside of court.

The Ward fellows then asked the judge questions about her career and personal philosophy. We had a robust discussion about the drug war; Judge Saris believes that something has to be done "to correct how many people we have in jail," the question is just what reforms have to be made. As the chairman of the U.S. Sentencing Commission, Judge Saris has a significant voice in the national discourse of this issue. Some fellows advocated for the legalization and strict regulation and taxation of certain drugs, so that the industry would be taken off the streets and simultaneously become a boon to the government's income. Regardless of how policy handles it, Saris concludes that, after her many years dealing with cases, drug use "ruins your life".

Judge Saris emphasized the care she takes in sentencing guilty perpetrators. She sincerely believes in giving people fair chances and in a person's ability to change if he is willing. We discussed the various objectives of judicial sentencing - retributive (for punishment), restorative (to address damages to a victim), deterrent (to incentivize people not to commit crimes), and reformatory (to turn criminals into conventionally "good" people). Judge Saris focuses on the latter, hoping that our justice system should seek foremost to help people become functioning members of society.

Our meeting with Judge Saris gave the Ward Fellows perspective into the road that leads to being a federal judge. She gave us important and hopefully lasting insight into the merits of hard work, honesty, integrity, and having confidence in people. While only one or two fellows in the room raised their hands when Ms. Saris asked if anybody was interested in being a judge someday, we all took away valuable advice that is applicable to any field, and enjoyed our lively, intriguing discussion with the judge.

Kelsey Flattery



"I travelled all around the Boston Harbor collecting water samples, which was a lot of fun and very interesting to learn about. I couldn't have asked for a better summer job."

Steven Gingras



"These lessons, championed by the namesake of our Fellowship and put into practice by countless devoted citizens coming before and after him, are among those which forever will sound in the minds of those who learn them, wherever they may go in life."

Gregory Sullivan, Inspector General  
By George Lok

As part of the continuing legacy of the Ward Commission, the Inspector General, Gregory Sullivan, provided the Ward Fellows a brief but informative discussion about the history and the duties of the Inspector General. After the 1980 Ward Commission determined that corruption was a way of life in the state of Massachusetts, the office of the Inspector General was created in 1981 with the mission to “prevent and detect fraud, waste, and abuse in the expenditure of public funds.” Massachusetts was the first state in the country to have such an office. Since its inception, there have been three Inspector Generals. The first was Joseph R. Barresi, the second was Robert A. Cerasoli, and the third and current Inspector General is Gregory W. Sullivan.

As Inspector General, Greg Sullivan upholds the mission of his office. His main goal is to prevent fraud and abuse before they occur. He uses three main methods to fulfill this mission. The first and primary method is using a telephone hotline, allowing people to call in anonymously to report instances of fraud. The second method involves regular oversight of certain institutions and practices. The final method involves self-initiated investigations, allowing the Inspector General to use his own prerogative to investigate fraud.

As we listened to Mr. Sullivan, we gained a deeper appreciation of the positive role the Inspector General plays. He shared some amusing anecdotes. Once, when he received an anonymous report of fraud, he investigated a town treasurer. Upon investigation, he found that the treasurer was not really qualified to be a treasurer at all, but nevertheless did not participate in any fraud; she had simply misfiled money. He also stated the importance of the Inspector General, emphasizing the fact that it is an independent investigative body, giving it the unique position to crack down on fraud. In addition, he talked about new policies he wished to pursue, including better ethics statements and new contracting systems to prevent fraud. He remained open and responsive to comments and questions from the Ward Fellows. Although his time was short, we learned a lot about the office of the Inspector General.

Unfortunately, as his second term is nearing an end, Gregory Sullivan will no longer serve as Inspector General. Nevertheless, if his hard work is any example, we can be confident that our new Inspector General will continue to uphold the mission of the office.

The Best of the Best  
By: Elizabeth Jiang

Ever since he confidently encouraged me to try the hearty Baked Stuffed Artichoke appetizer at the Legal Sea Foods in South Boston, Police Commissioner Ed Davis made the clear impression on me that he was going to be the best person I had ever worked for.

Immediately, it became obvious that that afternoon was a day of firsts. Not only was it the first time I tasted (and consequently loved) artichoke, it was also the first time I held a real conversation with someone affiliated with the Boston Police Department. The artichoke was the best of the best, stuffed with “Legally fresh” shrimp and scallops, and I was sitting across the table from the Police Commissioner of Boston himself. These two realizations hit me at the same time, and I felt myself energized with gratitude and happiness for where the Ward Fellowship had brought me.

After lunch, the Commissioner and two colleagues, who both are as praiseworthy and friendly as the Commissioner, took an elongated route through the city on the way back to Police Headquarters. On this drive back, the Commissioner pointed out which areas he was keeping on his priority list, which areas had changed dramatically (mostly for the better), and which buildings used to be what. We even took a ride past the correction center in South Boston, where the Commissioner optimistically and positively commented on the great turnaround in behavior of the patients frequenting the center. The entire time, I kept thinking to myself, “Wow, this guy knows his city.”

And truly, Ed Davis is and always has been a man of New England, specifically the Commonwealth. Being a son and brother of Lowell Police Officers, husband of a Tewksbury officer’s daughter, 28-year veteran of the force by 2006, and Lowell Police Superintendent, Ed Davis is not new to the field. In fact, even on top of the purely years-based experience, Commissioner Davis is a major asset in battling crime given his reverse psychology. Rather than focusing on fighting crime with a reactive system, although that system cannot be entirely neglected, Commissioner Davis makes preventative systems his priority. For instance, instead of having a police force with only the power to react to homicides, the Commissioner mobilizes police officers to walk the streets, to give them more of a presence in the city, and to even provide them with an ice cream truck to pass out free Hoodsie Cups to those on the streets in order to stop homicides before they happen. These are just a few of the tactics Davis implements on the road to making Boston a safer and more enjoyable city for residents, workers, and visitors.

The fact that Commissioner Davis knows what he is doing cannot be denied; according to his alma mater Southern New Hampshire University’s website, by the “first three years” as Police Commissioner, Davis has enabled Boston to see “serious crimes decreased by 18 percent and shootings dropped by 40 percent.”

With this trend set so far, the city of Boston can breathe a sigh of relief with Ed Davis sitting in the Police Commissioner’s seat. After all, a man of 6 feet 6 inches (taller than me even when I’m standing two stairs up), who uses statistics-backed crime fighting techniques, who has about 930 followers on twitter (@EdDavis3) and even more importantly, isn’t shy to offer artichoke to a scared new intern, knows what he’s doing. Let’s all hope that Police Commissioner Ed Davis stays where he is, and where he belongs - in Boston.

Meeting with Nick Littlefield  
By Jacob Metz-Lerman

After appreciating the glorious concrete behemoth of City Hall, we Ward Fellows were awed into silence upon stepping into Nick Littlefield's luxurious office building. This was, in fact, just the first step into a conversation concerning the stark contrast between the private and public sectors. Of course, we did notice that the waterfall in Mr. Littlefield's office wasn't quite as large and impressive as the one in City Hall, but this minor flaw can be forgiven.

After each of our customary, diplomatic introductions to Nick Littlefield, we sat down with our coffee and cookies to hear his story. Now, not everyone really has a story. In fact, most people haven't lived long enough to do anything other than compile a set of interesting memoirs into a hardly unique chronicle. But Mr. Littlefield truly has lived long enough and been out in the world enough to have a quite interesting saga to tell.

Nick Littlefield has been "zig-zagging" (his words) throughout his entire working career. Ever since law school, he has zigged and zagged between jobs, interests, and most importantly between the public and private sectors. He started out in a private law firm, which he returned to a number of times throughout his career. After some time in the private sector, he moved on to be a Federal prosecutor in New York. With that "exciting" but tiring experience under his belt, he left the public sector to teach at Harvard. It was there that he truly came into our story. As an exceptional legal mind and a man with some connections, he was singled out to help Bill Ward prepare a report on government corruption.

The twelve-volume Ward Report brought about stunning change to the Commonwealth of Massachusetts. It directly illustrated corruption in state government and it thrust government officials into the spotlight while the public began to open their eyes. A number of individuals went to jail. Many more were voted out of office and the crucial office of the Inspector General was created. Nick

Littlefield showed us the absolute importance of just, reliable public servants, in the true sense of the word.

After the Ward Report, he once again returned to practice private law, only to be hired later as a chief policy advisor to Senator Kennedy. It was here that firmly convinced him of the awesome potential of government to change lives and improve the country. When asked, "Were you around for the Americans with Disabilities Act (ADA)? I think Kennedy was involved in that," he quickly, un-hyperbolically responded, "Oh yeah... I wrote that." Everywhere around us there are signs of the ADA, from the cut-outs in street sidewalks to elevator lifts on buses. Through his and Senator Kennedy's work, millions of disabled persons' lives were improved.

With that, we began to understand what he meant - the legislature acts as a huge brewing factory for change operated by hundreds of individually responsible public servants. As he spoke about his own personal ecstasy in the capitol building, he expanded his message to show us that, of course, this influence doesn't only lie in the legislature but all forms of government: from local city councilors helping to fix potholes and build parks to our president protecting our borders or senators improving disabled people's lives. With Nick Littlefield's inspiring story, we all began to understand more about government and more so, what lies underneath the surface.

But as Nick Littlefield admits, he didn't ever stay in the public sector. Money and a desire for a change of pace led him to "go where the wind took him." As a man who's been on both sides of the front he advised us to "zig-zag through our careers." His advice and inspiring story were uniquely powerful. I can only hope that I will take his advice. But as a wise man once said, "No one can zig-zag like Nick Littlefield!"

Vanessa Jarnes



"The best moments in the office consisted of times when constituents would personally stop by the office in gratitude for pieces of legislation that Representative Forry supported, wrote, or passed through the committee. These days made all the times looking at legislation on paper come to life."

Elizabeth Jiang



"As I come to the conclusion for this final report, which to me signifies a formal end to this summer, I mitigate the sadness with a single thought: this relationship that I had for about two months with the Ward Fellowship will be one that I will forever hold close to my heart."

Pooja Kalapurakkel



“Thinking back on it now, I think the Ward Fellowship is another one of those opportunities that just dropped into my life at the perfect time. It’s one of those countless teachers who instills the same lesson into me over and over again - that it is my duty to make the most of my good fortune, the fortune that so many can only dream of.”

George Lok



“As I look back over my Ward Fellow’s experiences, I come out more enlightened and more confident about public service.”



When one looks at all Ward Fellows past and present, there are only two common traits that all of us share: 1) we attend or have attended Boston Latin School, and 2) we all have a keen interest in government, politics, and public service. This interest is the calling card for all Ward Fellows, and it is because of this interest that we were all extremely excited to have the privilege of a trip to Washington D.C. - the center of government and politics in the U.S.

We began our journey by flying into Baltimore, then taking a train to our final destination. Staring out the smudged window of a commuter train en route from Baltimore to DC, we caught our first glimpses of the city. The Washington Monument poked over the horizon, and as the train pulled into Union Station we saw the dome of the capitol. Without taking one step into the city, we had already seen some of the most recognizable symbols of democracy and of the United States. That gleaming white dome was only a preview of what was to come.

Later that first day we all undertook the mission of walking up and down the National Mall and seeing depictions of many of our nation’s proudest monuments. Sweaty but determined, we walked along in awe of

the magnificence and scale of these shrines to democracy. Just seeing these monuments had a profound impact on me. In them I did not just see domes, statues, and towers. I saw the strength of our government, all of the glory that we had achieved, and the fact that freedom is not free.

The next day we shifted our focus from America’s glorious past to its future, meeting with staff members of Congressmen and even with Senator Brown. Stepping into these meetings, I had some apprehension that talking with these officials would be extremely difficult, and that they would be men and women who were of a different breed. Thankfully, my qualms were proven untrue as I was kindly greeted by individuals who are just like me, who are just like all of the Ward Fellows. We were able to have legitimate conversations with them about actual politics and issues, and by doing so I gained a new perspective on the citizens who run our government. The fact that they were personable, kind, and perhaps most importantly dedicated to and forever interested in government made Washington seem very accessible. Before then, a role in Federal Government had always seemed unattainable, as if I could never achieve the same standing of those involved. However, Jeremy D’Aloisio, Senator Kerry’s aide, made it clear that, “the work at first will not be sexy...” but that, “if you just get your foot in the door, make connections, and demonstrate your value,” we can all reach whatever position we want to. This message of encouragement and the realization that those who work in DC are just like me gave me a sense that it is very possible to reach the level these people all have, and that I too, if I truly want to, could be one of them.





As I have previously stated, all Ward fellows have a wholehearted interest in government and politics, therefore discussing this topic with those who are involved in it was a surreal experience, and one none of us will soon forget. During these discussions it seemed that it would always revolve around the dismal state that congress is in and party politics. We got to see many sides of the argument, from a Senate office, a House office, a democrat, a republican, and an independent. Hearing all of these different, and at times conflicting, angles, all of us Ward Fellows were able to come out with a few conclusions: The Senate and House are not working correctly, something needs to change, and everyone blames everybody else. The sentiment that was echoed by all of those with whom we met was that if we keep heading down this road of polarized politics, our nation will truly suffer, and that people will need to step up. Robert Primus, Representative Capuano's Chief of Staff, told all of us, "You guys did not create the problem, but this is the issue that your generation will be faced with," and that our generation will take the brunt of the repercussions. He left us by saying that, "Until the public steps up... we will face serious problems," telling all of us that we have to play a role in our government if we want things to change. Senator Brown, who took time

out of his busy schedule to meet with us, echoed Primus's sentiment, but also added that both the Senate and House need leaders who are willing to reach across party lines, just as his predecessor, the renowned Ted Kennedy, had. All of the discussions about the current political climate have motivated me even more to pursue a career in government and politics and to help make the change that is needed, so that our government can reach its full potential.

This trip has, for me, reinvigorated my drive to pursue a career in politics and public service. Seeing the monuments gave me concrete examples of what greatness can be achieved by our government, and that freedom truly is not free, therefore strengthening my appreciation for the US Government. Meeting with the staff members has shown me how far I can make it in government if I have the drive and will to do so. Also, discussing the current political climate with these officials, who are truly on the inside of Washington, has given me a sort of call to action; after hearing from those who know the government the best that Washington is in need of dramatic change, I am motivated to make that change. The Ward Fellows and I will be eternally grateful for the invaluable experience we shared in Washington, and it will not be soon forgotten.



### Katherine McCoy



"Overall I think the biggest thing I've taken away from this Fellowship is encouragement that I can make a difference, in the form of a greater trust in the government and the ability of public service workers to do good."

### Caitlynn McGaff



"Although their jobs and the ways in which they help others vary, they all share the same sentiment of how wonderful it feels knowing they spend every day changing lives for the better."

## Jacob Metz-Lerman



“I like the idea of helping people, whether on a massive scale like those we met on Senator Kerry’s staff or on a tiny scale such as helping to fix a sidewalk in East Boston like Ernani DeAraujo. I can honestly say that the Ward Fellowship has taught me invaluable lessons and helped to shape my direction in life.”

## Hannah Pullen-Blasnik



“I will make sure to continue to tell others about my experience, in hopes that I can help people who didn’t have an opportunity like this learn even a fraction of what I have learned this summer. It is an experience I would not trade for anything.”

Tito Jackson  
By Steven Gingras

On July 12, 2012 the Ward Fellows met with Boston City Councilor Tito Jackson. City Councilor Jackson represents District 7, which is comprised of Roxbury and parts of the South End, Dorchester, Jamaica Plain, and Fenway. The meeting followed the usual format: Councilor Jackson first spoke to us about his background, giving us a short biography of where he came from and the path he had taken to become city councilor, adding in the occasional joke or funny anecdote to keep the mood light and conversational. Councilor Jackson spoke to us about his background growing up in Roxbury, his career as a pharmaceutical salesman (a “legal drug dealer”, he joked) and working first on the campaign of Governor Deval Patrick, and later on his staff in business affairs. He told us about his first campaign for city councilor, coming in 5<sup>th</sup> for the at-large election with four seats available, which gave him hope for success in a second campaign. After working again for Governor Patrick in his re-election campaign, Councilor Jackson ran again, this time successfully, for city councilor when the Council seat for his district, District 7, opened up.

After giving his short biography, the floor opened up to questions from the Ward Fellows, who then replied with very detailed answers, which sparked intense interest, involvement, and discussion amongst the Fellows. The questions we asked led to a variety of topics, however most of our discussion with the Councilor revolved around school and education. It was a topic that was able to get us very involved in the conversation, as it is a topic by which all of us and our peers have been very closely affected. Councilor Jackson spoke of his involvement with the Black Student Union, and elaborated heavily on his stance on school equality, in that he

believes that it is important to make sure that all schools are capable of giving equal, good-quality education to all of the students in the Boston School District. Councilor Jackson discussed his involvement in assuring that proper resources are given to underfunded schools and his support for a new city plan that would give funding based on what each individual student requires. Many students, despite all of the Ward Fellows coming from Boston Latin School (where the standard of education is above-par for the district) seemed to be wholeheartedly in support of Councilor Jackson’s ideas. The Councilor stated that he believes that we shouldn’t be taking away from schools like Latin, but rather giving more to bring other schools to its level.

The City Councilor also talked about the importance of having high quality teachers and making sure that rounded cultural studies discussing the impact of different cultures be incorporated into classroom lessons of all subjects, which is something he has worked on in the City Council. He emphasized the importance of having a student voice when it comes to discussing educational improvements, as students are the ones being affected and are often left out of the discussion. When I, being from the State Building Authority, commented on how little I saw of Boston when it came to projects that the Authority works to fund, Councilor Jackson affirmed that he believes that the district needs new facilities and new buildings to help facilitate higher educational standards. Many of the Ward Fellows seemed to support the Councilor’s ideas, with some staying behind after the meeting to ask follow-up questions. Overall, the visit with Councilor Jackson seemed to inspire and invigorate many of the Fellows to be involved with issues regarding their schools.

Larry DiCara  
By Vanessa Jarnes

In an inspirational and engaging meeting with Nixon Peabody partner and former city councilor Lawrence S. DiCara, the Ward Fellows were given insight into the worlds of both the private and public sector. A Boston Latin School '67 alumnus, Mr. DiCara talked in depth about his experience growing up in Boston as the son of Italian immigrants and how Boston Latin opened his eyes to Boston's diversity and the demographics of the city. Through his time at Boston Latin, he learned that he had an exceptional talent for figuring people out in the city and went on to do an analysis of Boston city election voting habits at Harvard, where he found that men with Italian names would do well in certain precincts. Thus, he took his data on ethnicity and geography and used it to win a position as city councilor at only twenty-two years old, a job he held for ten years. Mr. DiCara's stories about Boston's demographics back in the 1960s prompted a brief and interesting discussion on how the city has changed over the years, during which he talked about how the price of living in Boston has risen so dramatically that it has displaced many families who can no longer afford to live in the city who were once able to when he was younger.

Along with his endless knowledge on the city's composition, Mr. DiCara talked with us about something that we as Boston Latin School students and alumni have all had much experience with - time management. The Ward Fellows

were extremely impressed by Mr. DiCara's daily schedule and his apparent ability to pack as much as possible into a 24-hour day. One Fellow asked him how he manages to always be so efficient (as he is a partner, was president of Boston Latin School Alumni Association, chaired A Better City, which spearheaded the Greenway initiative, is head of the Boys and Girls State, and still fits games of squash and his three daughters into his schedule). In return, he told us that his personal strategy is to work longer days and break the days up by going outside.

One of the most interesting components of our meeting with Mr. DiCara was his ability to tell us about his experiences in both the private and the public sector. He compared and contrasted the two jobs for us and explained how in the private sector people get rewarded for taking risks and making precarious decisions, whereas in the public sector one is discouraged from risks because one can easily lose his job for one bad decision. Overall, Mr. DiCara had great respect for both the lawyers around him in the firm and those in the government who are making groundbreaking changes in the country. Time seemed to fly by as the Ward Fellows were treated to snacks, jokes, breathtaking views of Boston's harbor outside the window, and a comprehensive look into the life and expertise of one of the most highly regarded and influential men in the city.

Jim Hunt  
By Hannah Pullen-Blasnik

James W. Hunt III, Chief of Environmental and Energy Services for the City of Boston, was born and raised in Dorchester. He graduated from Boston Latin School in 1990 and was himself one of the first Ward Fellows, where he gained his initial insights into public service. He then received his Bachelor's Degree from the University of Massachusetts, Amherst in 1994 and, planning to become an attorney, advanced to earn his Juris Doctorate from Suffolk University Law School in 2000. Hunt was always passionate about energy efficiency initiatives, which led him straight into environmental work. Starting in 1998 he served as Assistant Secretary for the Commonwealth's Executive Office of Environmental Affairs (EOEA). While there, he was the administrator for the Massachusetts Environmental Policy Act (MEPA), which involved taking responsibility for reviewing major projects for the state, such as MBTA projects, Cape Wind, and waterfront developments. Jim Hunt also spent time at EOEA working as the Assistant Secretary of Government Relations and Public Affairs, where he passed environmental legislation such as the Community Preservation Act, the Environmental Bond Bill, and the Brownfields Revitalization Act. In addition, he served on the Commonwealth's Ocean Management Task Force and the Environmental Oversight Committee for the Central Artery/Tunnel Project.

It wasn't until 2005 that Hunt left EOEA to become Chief of Environmental and Energy Services for the City of Boston. As part of Mayor Thomas Menino's Cabinet, Hunt is the lead advisor for the city on environmental and energy policy. His job includes overseeing the Inspectional Services Department, the Environment Department, Parks Planning, and Boston's Recycling Program. He is also a Mayoral Appointee to the Board of Directors of the Massachusetts Water Resources Authority and a Trustee for the Boston Groundwater Trust. Under Hunt's direction, Boston has become one of the most energy efficient cities in America through the multitude of sustainability initiatives it supports, ranked the "7<sup>th</sup> Most Sustainable City" by Sustain Lane Government. Starting in 2012, Boston became the first city in the US to require new developments – even privately owned ones – to meet the US Green Building Council's LEED standards as part of the city's zoning review process. Boston is also recognized by the US EPA as the largest purchaser of green power and biodiesel fuel in New England. Overall, Hunt is recognized for extraordinary work implementing initiatives in climate protection, green building policy, renewable energy, water conservation, and groundwater protection.

Throughout his great work for the city, Jim Hunt has always found ways to give back to his community also outside of his work. He serves on several non-profit boards, such as the Boston Harbor Association and the Dorchester Youth Academy. For all 7 years he has worked in public service, Jim Hunt has made sure to host a Ward Fellow during the summer because he feels his own experience was an important part of why he decided to work in the public sector. Unfortunately, this will be Jim Hunt's last summer hosting a Ward Fellow, as he is stepping down from his position in the City of Boston in order to pursue the next chapter of his career, possibly in the private sector. However, he will remain as a personal advisor to the Mayor despite leaving the Mayor's Cabinet.

## Dennis Trujillo



“Not only did Ward give me an indubitably unforgettable and fulfilling experience, but it also allowed me to grow as an individual. I developed and learned more about my political affiliation and the services available in my city, Boston, and the rest of Massachusetts. I learned about my rights, including services that are available to me as a resident of Boston that I never knew about.”

## Edalina Wang



“Working for Judge Saris proves to be not only a true honor but also an eye opening experience in many aspects. I have the privilege of learning the inner workings of a courthouse - watching trials, sentencings, motion hearings and status conferences to name a few.”

## Meeting Martha Coakley By Jacob Metz-Lerman

Martha Coakley shook our hands. This was something only a few other officials we met with did. But then again, she was the only Massachusetts constitutional officer that we met. Our meeting with her was inspiring and engaging.

Martha Coakley didn't always want to be the Attorney General. Originally she wanted to be a journalist. She loved politics and government and eventually applied to law school. That law school didn't know what a blunder they were making when they turned down the future Attorney General for Massachusetts. However, she admits the rejection was a great thing for her because she ended up taking a year off and gaining life experience and direction.

After graduating from Boston University Law School, she worked as a prosecutor in the Lowell District Attorney's office, which was both exciting and taxing. She worked on child sexual and physical abuse, and we can only imagine the horrors she dealt with during that period of time. Later, her ambition and desire to serve in a different capacity got the best of her, and Martha Coakley decided to run for state representative. In many ways, you learn more from loss than from gain - it forces you to reflect. Martha Coakley lost her race for state representative but moved on to run for District Attorney. She was a great candidate for the job and she won. She loved her job and stayed there for eight years before advancing to the position of Attorney General.

One thing that struck me is the integrity involved in her work. She

explained that as a prosecutor she learned that the job isn't just about winning, it's about getting justice. Sometimes that doesn't mean seeking the highest sentence. This sentiment was one later backed up by the current District Attorney for Suffolk County, Dan Conley. T.V. and the media can often lead one to distrust and dislike prosecutors, feeling that they are out to persecute innocent people. But hearing otherwise from prosecutors helped to dispel that notion. In fact, it made me see the importance of good prosecutors who represent the consequences of breaking the law without going overboard with sentences.

Now, as Attorney General, Martha Coakley handles different cases. A lot of her cases involve white collar crimes like insurance or mortgage fraud. Her office did a terrific job of building a case against the big banks after the housing crisis. She also handles corruption cases and the Attorney General's office works closely with the Inspector General's office to make sure that government officials are following the ethics laws. She explained to us that she tries not to step on the toes of the district attorneys because as she put it, “Unfortunately, there's enough crime to go around.”

She, like many of the people we met with, has high hopes for our generation. She explained with some remorse, “My generation didn't change the world; in fact I'm not even sure we made it better. So it's up to you guys.” She imparted upon us the idea that we absolutely, positively need good people in government. I can only hope that we live up to her expectations.



Meeting the District Attorney  
By Pooja Kalapurakkel

Meeting with the District Attorney was a special treat for us Ward Fellows. I found it particularly interesting because it was one of the first meetings where we were exposed to the field of law. As a member of the Boston Latin School Mock Trial Team, hearing about civil and criminal cases was really inspiring for me. And hearing about them from the District Attorney, Dan Conley, helped me to realize the importance of diligence and dedication.

The introduction to the meeting was given by a Boston Latin School alumna, Ann-Marie Elvin, who recently graduated from Princeton University. She talked to us about her senior thesis, a project consisting of what she observed when visiting prisons and the art done by the inmates. Immediately afterward, we were introduced to three Assistant District Attorneys, all of whom were Boston Latin School alumni. They talked to us about the different areas that they worked in, such as Child Protection. It was very exciting to hear about the range of different cases they have had to handle. One of the ADAs talked to us about drug cases and how the court dealt justice to underage drug offenders and drug dealers. I was inspired by the vast experience that the ADAs had gained from working in the District Attorney's office at their young ages.

Finally, we met Dan Conley himself. He started off talking about the range of cases that he has had to handle over the past few years. Mr. Conley enjoys his job. "You're part of something bigger than yourself," he said proudly as he mentioned the difficulties of the 42,000 cases his office handles per year. But I was most impressed with the service he offers to the victims of crime and the criminals themselves. Mr. Conley related to us that he lets young drug offenders make a "choice." He described how he presents all the options to the criminals—the amount of time they would be sentenced to if they repeated the crime two times, three times, or four times. Then he points out

the options they have to improve themselves, suggesting rehabilitation or seeking help from a social worker. I could see that he was proud of the numbers of criminals who decided to choose the right path, the path of healing.

I was surprised when Mr. Conley said he enjoyed being a prosecution attorney more than a defense attorney and I was even more surprised when he gave us his reason: that he felt being a prosecutor would allow him to be more just—that he would be able to treat both the prosecutors and defendants fairly. This showed me just how dedicated he is to serving the public. It was people like him who lowered the crime rate from what it was 30 years ago. Mr. Conley told us about the three steps his office took to do so: prevention, intervention, and enforcement. He remarked that not only did he try to identify the offenders but also tried to rehabilitate them. After listening to him speak, I could surmise that Mr. Conley was aggressive in his job of enforcing the law to promote justice.

Mr. Conley not only informed us about what he did as the District Attorney, but also advised us about our own potential careers in public service. I felt so proud to be a Boston Latin School Ward Fellow as he described the many opportunities we would have as alumni. He told us that we would be successful in our careers, simply because we had the work ethics of Boston Latin School students.

When asked his opinion about working in the private sector, Mr. Conley smiled. He talked about its advantages and rewarding salary, but it did not seem to be where he wanted to work. "There's a lot more honor in fighting over people's liberties than fighting over money. In a place like a law firm, it's all about money," he said. And I am happy he remained in the public sector. Because of public servants like him, Boston has been made to be a safe place.

**Katie Wang**



"This experience has allowed me to change my opinion of public service and social activism – I now view it as an extremely honorable field to work in, and it is a field that I am deeply considering working in when I finally start a job. I appreciate it much more, and I am aware of all of the hard work and dedication that public servants put into their job every day."

**Abigail Mayer,**  
**2012 Ward Coordinator**



"The intelligent and accomplished people I have met this summer have encouraged me to take risks and seize opportunities that come my way."

# 2012 Miller Fellows

Patricia Cahill

Patricia Cahill is a native of the Roslindale neighborhood of Boston, MA. She graduated Boston Latin School in 2010, and worked at Commonwealth Compact (a nonprofit dedicated to making Boston a more welcoming place for people of color) as a Ward Fellow in 2010. She has also worked for Amnesty International as a Seevak Fellow, Rasky Baerlein Strategic Communications, and the Boston City Council. As a member of the class of 2014 at University of Massachusetts - Amherst, she is a Political Science major and a Spanish minor with concentrations in international affairs and human rights studies. This summer, Patricia is the Miller Fellow Coordinator and interns in the office of Congressman Stephen Lynch.



Sanchay Jain

Sanchay Jain is a junior from Boston currently attending New York University. He graduated from Boston Latin School in 2010, and was a Ward Fellow in the summer of 2009 for the Governor of Massachusetts, Deval Patrick. Majoring in Psychology, he is particularly interested in public health and mental health advocacy and its interplay with public policy. Sanchay is fluent in both Hindi and Italian. He is an avid football fan, and was devastated by the outcome of this year's Super Bowl.



Courteney Smith

Courteney Smith is a native of the West Roxbury neighborhood of Boston, Massachusetts. She graduated from Boston Latin School in 2009 and is a member of the class of 2013 at Harvard University, where she is studying History and Literature with a focus on modern Britain. She is currently writing her senior honors thesis on the role of female representation in political cartoons during the woman's suffrage movement in Edwardian Britain. She hopes to pursue a joint degree in law and English literature when she graduates. As a Ward Fellow, she worked for the District Attorney of Suffolk County and has since interned as a Seevak Fellow at Be the Change, Inc., a non-profit dedicated to building grassroots coalition movements, and as an eIntern at the State Department. She is currently interning for Senator John Kerry as a Miller Fellow.



## Miller Reflection

By Patricia Cahill

This past summer as a Miller Fellow in Washington, D.C. has been absolutely fantastic. It's hard to believe that only two years ago I was a Ward Fellow and on my way to college—the opportunities and experiences afforded to me through both of these amazing fellowships are invaluable, and I am so happy that the other Miller Fellows and I were able to experience another summer of public service.

I was also lucky enough to serve as the Miller Coordinator for the 2012 Fellows, arranging meetings and

information sessions with both prominent politicians like Senator Kerry and Congresswoman Tsongas as well as dedicated public servants like Deputy Assistant Secretary Sharon Yuan of the Treasury Department and co-creator of the Department of Homeland Security Randy Beardsworth. Like the Ward meetings, these sessions deepened our knowledge of what it means to be a public servant and just how many different venues there are for such work.

## I Can Make a Difference – What I Learned on My Ward Fellowship Journey

By Candace Hensley, Ward Fellowship Special Project Coordinator

“One must act as if one can make a difference”. This iconic line comes from the First Volume of the Final Report of the Special Commission Concerning State and County Buildings, also known as the “Ward Report”. I have heard this line spoken over and over again by Judge Mark L. Wolf and many others, but I never truly understood the context of this saying until now. As a Ward Fellow in 2008, and as Ward Coordinator in 2009, I learned a lot about John William Ward, the man behind the legacy of the Ward Fellowship. I learned about his career trajectory, his characteristics, and his dedication to public service. However, I never actually sat down and read the Ward Report in its entirety, the report that played a major role in transforming the culture of Massachusetts in 1980 from one of corruption to one of transparency, openness, and honesty. This summer, I had the chance to do just that. I, along with another former Ward Fellow from the Class of 2007, Rodline Louijeune, managed a special research project concerning the Ward Report. Two Ward Fellows, George Lok Class of 2012 and Pooja Kalapurakkel Class of 2013, assisted Rodline and I in our research.

The research project was quite a large undertaking – we were to first review the Ward Report in its entirety. Then, we would write a new report discussing how the Ward Commission’s recommendations have evolved over the past 34 years - recommendations that have contributed substantially to the creation of a more positive and confident Commonwealth. As I read through the Ward Report, I got a sense of the level of corruption present in the Commonwealth pre-Ward Commission. Corruption was not lurking in the darkened street corners or back alleyways, but instead “Corruption was a way of life in Massachusetts”, a way of life that prominent government officials not only adopted, but rather that they thrived on. The Ward Commission ended this corrupt way of life, a challenge that seems impossible when I think about how widespread that corruption really was. However, the Ward Commission did not back down from that challenge, they embraced it.

Although the Ward Commission was met with covert resistance as they attempted to uncover the corrupt way of life in Massachusetts, they pressed on and tested the limits of our Commonwealth, they ferreted out the truth, they informed the public of the wrongs that were done, and with that knowledge

they instituted reforms that would strengthen the Commonwealth and create a state government that citizens could be hopeful about, confident in, and trust. These reforms – the creation of the Office of the Inspector General, the creation of strong criminal and civil penalties against commercial bribery and false record-keeping, and the total reform of the management of the process of public construction – still hold today. The Ward Commission was comprised of men and women just like the men and women I work with and see every day. They were not superhuman and did not have extraordinary powers, but instead they possessed a supreme dedication to public service along with the confidence that they could transform our government into something better, something citizens could be proud of. And they were right. In Volume 1 the Ward Report states, “What is most needed in the Commonwealth of Massachusetts is confidence that we have the intelligence and the will to create good government”. Because the men and women on the Ward Commission possessed this confidence, they ensured the creation of an open, honest, and transparent government that has prevailed for over three decades.

As I look to the future and think about my own role in public service, I hear the final words of Volume 1 of the Ward Report ring in my mind, “With all its work, the Commission is only a beginning” because “It will take more than ten years... to create a climate of opinion where there is public trust because political leaders manifest the will to serve the public good”. John William Ward spearheaded the reform of the Commonwealth in 1980, but now it is up to my generation to continue in his footsteps – to become informed and to demand good government, to respect the Commonwealth for it is “the shared common life of all citizens of the state”, to have confidence in ourselves that we possess the skills and characteristics to not only create good government but to maintain good government, and to remain dedicated to serving the will of the people. We must never settle for “good enough”, but we must instead press the limits of our government to discover “whether they are, indeed, limits or simply self-created excuses not to act, not to try”. The fight for justice may be an ongoing battle - one may feel that no matter how hard one tries one cannot get rid of the weight of corruption - but we must never give up the fight because no matter what, “whatever one’s doubts, one must act as if one can make a difference”.

"Reading the Ward Report taught me the supreme power of dedication - the Ward Commission was comprised of men and women working pro bono to uncover the weaknesses of our Commonwealth and to create legislation to eradicate those weaknesses. Through their dedication, they transformed the Commonwealth of Massachusetts in 1980 from one of overt corruption to one of transparency, and their tremendous efforts prevail today."  
– Candace Hensley



“Once again, my work with the Ward Fellowship has proven to be a transformative experience. I continue to be inspired by Mr. Ward’s enduring legacy and his honorable commitment to public service.”  
–Rodline Louijeune

## Special Thanks From the Fellows

### Ms. Roselys Esteve



For many years Ms. Esteve has helped the Ward Fellowship by promoting the program, assisting in the application process, and coordinating logistics throughout the summer. Unfortunately for us, she has received a promotion within the Boston Private Industry Council and will no longer serve as the primary PIC overseer of the Ward Fellowship (or at BLS). In addition to her full time role at PIC, she has also take time over the last few summers to accompany the Ward Fellows to Washington, D.C. Her presence in D.C. has greatly enhanced the quality and productiveness of our time spent there. Not only was Ms. Esteve's leadership essential to the journey's cohesion, but also her good nature and humor made all the Fellows feel welcome and comfortable, and laid the groundwork for a trip brimming with excitement, intellectual growth, and bonding. Ward Fellows past and present will forever appreciate Ms. Esteve's contributions to the program's scope and success. She has left a lasting legacy and an assured and capable replacement in the form of Ms. Delorme. We thank her for her dedication and wish her the best at her new position.

### Honorable Judge Mark L. Wolf

Chief Judge Wolf of the U.S. District Court, District of Massachusetts, has served as head of the Ward Fellowship since its creation in 1986. Presiding over the Ward Fellow selection process, Judge Wolf has, for the past twenty-six years, served as the central point of cohesion among the Fellows, alumni, and the many local and statewide officials associated with the program. Through his role in the Fellowship as well as his position as Federal Judge, he has inspired and empowered young people to believe in and participate in public service. Despite his persistently time-consuming caseload, he has never turned his back on the Fellowship he established, but has rather honored John William Ward's legacy by expanding both participation in and breadth of the program. Each year Judge Wolf provides each Fellow the opportunity to ask him about his experience and to share his or her own. His sincere commitment to hearing the input of Fellows from year to year has allowed the program to develop into an enduring component of BLS and the Boston community.

